



***Transformational Leadership:  
Leading Change with Heart & Purpose***

2023 Report to the Community

## MISSION

To provide high quality health care and exceptional service, while promoting healthy lifestyles.

## VISION

Affinia Healthcare is the patient-centered health home of choice in St. Louis, and is recognized locally and nationally as a dynamic and transformative leader among community health systems.

## VALUE

Our patients, communities, and staff can count on us to be dependable, compassionate, dynamic, and ethical in all aspects of our jobs.

## PURPOSE

### Our (Uncommon) Charge

We believe it is our role to listen to our patients carefully, to understand them first.

## CHANGE

### For the Greater Good

Through an uncompromising compassion to provide exceptional care, we are changing lives, one patient at a time.

## EQUITY

### The Balance of Health and Care

We respect all, regardless of social position or any other factors. We commit to provide access and opportunities for everyone to achieve their highest level of health and well-being.

## LEADERSHIP

### Guiding with Heart and Mind

By connecting compassionate care and our vision of what tomorrow's healthcare can become, we are redefining our future.

## Message from the President/CEO



Welcome to the next chapter!

When I joined what was then Grace Hill more than 20 years ago as a pharmacist, my commitment was to provide high quality care to my community. That commitment has not changed, and I am honored to continue this mission as President & CEO of Affinia Healthcare.

My commitment to health equity and access for all has led to this opportunity, for which I am grateful. Our mission is clear, and it is my responsibility to ensure we are meeting the needs of those who need our services to live healthier and more fulfilling lives.

This year we opened our newest health center in Ferguson, Mo., to meet the needs of a community that is seeing healthcare resources dissipate. The decision was made to open a new health center in Ferguson based on the results of a Community Needs Assessment, where respondents shared their experiences accessing healthcare in the North St. Louis County communities. In addition to expanding availability of medical, dental and behavioral care, this new health center also marks the beginning of our partnership with the Gateway Region YMCA, a new holistic approach to health and wellness.



We are committed to meeting the healthcare needs not only in North County, but throughout the St. Louis metropolitan area. We are also proud to partner with other local organizations like the International Institute, Doorways, and Metropolitan Urban League of St. Louis to help extend our reach and ensure services are available to members of the immigrant/refugee and LGBTQIA+ communities, as well as other underserved groups.

If you know me, I am fairly direct and prefer to let my actions speak for me. Our community deserves compassionate and responsive action when it comes to their healthcare and that's my promise to them: Actively serving and ensuring that our patients have access to care to help them thrive and live healthier lives.

Respectfully,  
Dr. Kendra C. Holmes  
President & CEO

## BOARD OF DIRECTORS AND ADVISORS

Our board members are some of our best ambassadors, advocates, strategists, and supporters. At defining moments and key events, they are always there, leading and representing.

### BOARD OFFICERS

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#### Vice Chair

David Walters

#### Secretary

Gilbert Peoples

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Jean Frazee

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Laurel Tinsley

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Riisa Rawlins

Duane Tolen

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The Rt. Rev. Dean Johnson

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### Treasurer

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Brian Fabiano

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Alicia Elsner

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Malcolm R. Gage Jr.

Christopher E. Petty, Ph.D.

### STAFF

Yvonne M. Buhlinger, MSW, CHCEM

## Dr. Kendra Holmes Makes History with New Role as Affinia Healthcare President & CEO

Dr. Kendra Holmes stepped into her new role as President & CEO for Affinia Healthcare January 1, 2023. The Affinia Healthcare Board of Directors first announced Dr. Holmes' promotion in March 2022. The new role is also a historic one: Dr. Holmes is the first woman, and the first Black person, to be selected as the organization's President and CEO in its 117-year history.

Dr. Holmes joined Affinia Healthcare in 2003 as a pharmacist and worked her way to the organization's Executive Vice President and Chief Operating Officer. In that role, she oversaw health center operations including: radiology, laboratory, nursing services, security, WIC, maternal child, and services for unhoused citizens. She also spearheaded the health center's most recent Joint Commission review which resulted in a Gold Award for its ambulatory care. Her previous roles also included director of pharmacy operations and directing the health center's quality improvement and accreditation initiatives.

Dr. Holmes received her bachelor's and doctorate degrees in pharmacy at the University of Health Sciences and Pharmacy in St. Louis. She is also the recipient of the Community Health Centers Executive Management Fellowship from the Kansas University Medical Center.

Actively involved in the community, Dr. Holmes has received numerous honors and accolades throughout her career. She serves on the University of Health Sciences and



Pharmacy in St. Louis Board of Trustees and was a member of the 2015 St. Louis Business Journal's 40 Under 40 Class. She is the recipient of the St. Louis College of Pharmacy Distinguished African-American Alumni Award, the St. Louis American Foundation's Excellence in Healthcare Award, St. Louis County NAACP Outstanding Healthcare Service Award, and 2022 Quality of Life Award from the St. Louis Mayor's Office, among others.

Mr. Kimball McMullin, Affinia Healthcare Board Chair, stated, "Dr. Holmes has progressively developed an impressive resume, displaying exceptional leadership during her 19-year tenure at Affinia Healthcare. Our Board considered several well-qualified applicants for the position. Dr. Holmes' distinguished service in our organization and throughout the region set her apart."

Dr. Holmes is replacing Dr. Alan Freeman, who is stepping down after serving as Affinia Healthcare's President and CEO for 16 years.

# SERVICES



## MEDICAL

Audiology	Optometry
Chiropractic Care	Podiatry
Family Medicine	Pediatrics
Internal Medicine	Urgent Care
Obstetrics/Gynecology	



## BEHAVIORAL

Child Development Center  
Medication-Assisted Treatment  
Mental and Behavioral Health  
Substance Use Disorders Treatment



## DENTAL

General Dentistry  
Specialty Dentistry  
Urgent Care



## COMMUNITY HEALTH

Chronic Disease Management	Patient Centered Health Home
Chronic Pain Management	Prenatal and Pediatric Care Management
Health Outreach	Public Housing
Services for Unhoused	Referral Planning
Mobile Medical and Dental	



## ANCILLARY SERVICES

Laboratory	Transportation
Pharmacy	Women, Infants, and Children (WIC)
X-Ray and Digital Ultrasound	
Language Interpretation	

# PARTNERS

Affinia Healthcare has cultivated a rich network of partner organizations, allowing for the provision of high quality healthcare to tens of thousands of patients in need.

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All Access Interpreters	Midwest Podiatry Associates
Archdiocese of St. Louis Schools	Normandy Schools Collaborative
Aerotek	Operation Food Search
A.T. Still University	Saint Louis University
Beyond Housing	Salvation Army
Behavioral Health Network	Siteman Cancer Center
BKD Auditing Firm	Southern Illinois University - Edwardsville
Bridgeway Behavioral Health	Washington University School Of Medicine
BJC HealthCare	St. Louis Children's Hospital
BJC Behavioral Health	St. Louis City Department Of Health
Capes Sokol Law Firm	St. Louis College Of Pharmacy
Carrollton Bank	St. Louis Community College
Chamberlain College of Nursing	St. Louis County Prosecuting Attorney
Confluence Academy	St. Louis Integrated Health Network
Flance Early Learning Center	St. Louis Metro Market
Gateway Region YMCA	St. Louis Regional Health Commission
Hazelwood School District	St. Mary's Hospital
International Institute of St. Louis	St. Patrick Center
Junior League of St. Louis	St. Louis Public Schools
Legal Services of Eastern Missouri	Urban League Of Metropolitan St. Louis
Lift For Life Academy	Urban Strategies
Link Market	United Way Of Greater St. Louis
Logan University - College of Chiropractic	University Of Missouri -St. Louis
Maryville University	Westend Clinic
Missouri Foundation for Health	Wyman
Missouri National Guard	
Missouri Office of Minority Health	
Missouri Primary Care Association	
Missouri School of Dentistry and Oral Health (MOSDOH)	
National Association of Community Health Centers	

## NEW & NOTEWORTHY

### Affinia Healthcare Opens New Ferguson Health Center, Adds Midwifery to Help Address Healthcare Disparities



Affinia Healthcare held a ribbon-cutting celebration for its new comprehensive health center in Ferguson, Mo. Designed as a new holistic approach to community health, the new site is adjacent to long-time community pillar, Emerson Family YMCA.

At the November 2 event, community supporters and civic officials joined with staff and leaders from Affinia Healthcare and the Gateway Region YMCA in celebration of the collaboration. Dr. Kendra Holmes, Affinia Healthcare President & CEO, thanked staff, partners with the YMCA, local officials, and law enforcement for their support of this new health center.

She also issued a declaration.

“The time for talking about health equity and justice is over; it’s time to put words into action,” said Dr. Kendra Holmes, President & CEO, Affinia Healthcare. “We cannot wait until the next pandemic to address health inequities in our communities. Through this partnership with the Emerson YMCA, we can provide high quality healthcare to marginalized communities, Black and Brown families, in the communities where they live.”

The new facility is approximately 15,000 square feet in size, and includes 23 medical exam rooms, six dental operatories, and four areas for behavioral health and Medication-Assisted Treatment (MAT) for substance use disorders. Construction began last winter and the total cost for the project is \$8.1 million.

This project was made possible in part from a \$2.5 million Congressionally directed funding request from U.S. Rep. Cori Bush (1st District-MO). Bush, who could not attend the ceremony due to congressional votes in Washington, D.C., was represented by her Outreach Coordinator Danielle Spradley. Rep. Bush also issued a statement regarding the new health center.

“I’m proud to have secured \$2.5 million for Affinia Healthcare to invest in the life-saving clinic in Ferguson. Affinia Healthcare has been doing the work on the ground to ensure our most marginalized and historically excluded communities can access the healthcare they need,” said U.S. Rep. Bush. “I am incredibly grateful



to Dr. Kendra Holmes, the entire Affinia Healthcare leadership team, and the YMCA for all they continue to do for our community and expanding a host of services ranging from primary care to substance use treatment to dental care and more in North County. I look forward to continuing our partnership on meaningful health equity initiatives for the St. Louis area.”

Affinia Healthcare’s decision to expand its presence in North St. Louis County is the result of a community health assessment that identified areas where unmet primary health care needs are prevalent. One of the critical needs in the North County area is access to prenatal and women’s healthcare. There is one hospital in the North County area that delivers babies and a dwindling number of physicians and providers who offer obstetric/gynecologic care. To help meet this need, Affinia Healthcare is offering midwifery services at the new Ferguson location.

“Women are being more vocal about their healthcare needs, especially when it comes to prenatal and postpartum care,” said Dr. Holmes. “We were fortunate to bring aboard two compassionate and well-trained certified nurse midwives who can provide care to women and infants, and because they are also nurse practitioners, children and men as well. The addition is strategic as it gives our patients increased resources and accessibility, as we do not turn anyone away for lack of insurance or inability to pay.”

In addition to the new offerings, the partnership with the Emerson YMCA adds another resource to improve patient health and wellness. The organizations plan to offer joint initiatives and projects for community health access, physical fitness and mental wellness.

“Core to the Y’s mission is providing essential services that help strengthen the communities where we operate,” said Tim Helm, Gateway Region YMCA President and CEO. “We are so thankful to Affinia Healthcare for making this investment that will provide people of all ages in Ferguson and the surrounding communities with both affordable healthcare and more access to Y programs that improve individual health and wellbeing. The Emerson Y provides financial assistance to more than 3,000 members annually and this tremendous partnership with Affinia Healthcare continues to offer resources to help those who have the most critical need.”

The partnership will also allow Affinia Healthcare patients to enjoy YMCA benefits at a reduced rate.

## NEW & NOTEWORTHY



### DR. KENDRA HOLMES DAY IN STL

Mayor Tishaura O. Jones declared March 23, 2023 Dr. Kendra Holmes Day in St. Louis. The presentation was made at the Women's History Month program at the Southside Wellness Center where Dr. Holmes delivered the keynote address. Her speech was in honor of the grandmothers, female teachers and healthcare workers in our community. Congratulations Dr. Holmes!

### GENERATE HEALTH AWARD

The Affinia Healthcare OB/GYN team was recognized with the Dr. Corinne Walentik Provider Champion at the 2023 Standing UP for Black Mothers and Babies awards. Presented by Generate Health STL, the award recognizes an individual or institution that provides direct health or community services and uses their knowledge/practice to advocate for improvements in maternal and child health. The dynamic group of women caring for women and birthing people includes: Dr. Micaela O'Neil-Callahan, Dr. Molly (Mary) Keegan, Dr. Jessica Norton, Dr. Manuela Mejia, Dr. Jessica Despotovic, Dr. Erin King, Dr. Melissa Tepe, and Dr. Mechelle Elosiebo.



### 1ST BABY OF 2023

Our very own Chief Medical Officer/VP Dr. Melissa Tepe delivered the 1st baby of 2023 at Barnes Jewish Hospital. Welcome to Baby Tre'Vaion and congratulations Mom & Dad!

### DIVERSITY CHAMPIONS

The St. Louis Business Journal selected Affinia Healthcare as part of the 2023 class of Champions for Diversity & Inclusion Awards. These awards aim to celebrate individuals, companies and nonprofits who, through their work, are truly championing the cause of making St. Louis a more inclusive and equitable place to live and work.

## LONG COVID CLINIC ANNIVERSARY

Like so many things associated with COVID, there are still many unknowns, even though society has learned how to better manage exposure and treatment. Those who experience long COVID conditions suffer from symptoms like excessive fatigue, depression, memory loss, severe and persistent body aches and pain. Affinia Healthcare's long-COVID care team served 37 patients in its first year of service. The long-COVID care team includes physician assistants, occupational therapists, nurses, chiropractors and behavioral health professionals to address the issues patients may be facing after a COVID diagnosis.



## PLATINUM LEVEL CARE

Affinia Healthcare was selected to receive the Missouri Primary Care Association (MPCA) 2023 Platinum Level Clinical Quality Award. Affinia Healthcare met or exceeded all targets in the areas of breast cancer screening, cervical cancer screening, colorectal cancer screening, diabetes control, lead screening, and well-child visits.

## NCQA ACCREDITATION FOR PAGEDALE

The Affinia Healthcare location in Pagedale received national recognition for its commitment to patient care. The National Committee for Quality Assurance (NCQA) has recognized the Pagedale location of Affinia Healthcare as a Patient-Centered Medical Home. This health center, located at 6763 Page Avenue in St. Louis County, is Affinia Healthcare's first North County location, having opened in 2017.



## WHITAKER CONCERT SERIES

Affinia Healthcare partnered with the Whitaker Foundation and the St. Louis Place Community Association for the return of the Summer Concert Series. The family friendly event is returning this year after a multiple-year hiatus due to the COVID-19 pandemic. Over four weeks, the series featured some of the best bands in the region. In addition to the music, there were food trucks, and activities for children. Affinia Healthcare provided health screenings, information and other resources for attendees.

## VITENDO 4 AFRICA AWARD

Vitendo 4 Africa honored Affinia Healthcare with the 2023 Humanitarian Shujaa Award! Shujaa is the Swahili word for brave. Affinia Healthcare is committed to providing the African immigrant community with the support and resources they need to thrive in their new home.

# ADDRESSING SOCIAL DETERMINANTS TO HEALTH

## REFUGEE GRANTS

Affinia Healthcare received a grant for \$63,000 from the Lutheran Foundation of St. Louis. The Immigrant Health and Support Services grant will be used to improve access and utilization of healthcare services for more than 1,200 newly arrived immigrants and refugees by helping these new residents connect to Affinia Healthcare's medical, dental, behavioral health and other providers. In April 2023, Affinia Healthcare announced a partnership with the Al Taqwa Islamic Center to provide healthcare services to its members, which includes Muslim immigrants to the U.S. USCRI grant awarded in 2018 and renewed in 2023, to provide initial health examinations, immunizations and primary care for newly arrived refugees.



## CITY GRANT FOR OPIOID MISUSE AWARENESS, PREVENTION

The City of St. Louis Department of Health awarded Affinia Healthcare a \$122,500 grant to help increase awareness of ways to prevent and treat opioid misuse. The grant also provided funding to purchase Narcan, a medication used for the emergency treatment of a known or suspected opioid overdose. Narcan is available to the public through Affinia Healthcare pharmacies and outreach initiatives. The grant is a

sub-award from the City Department of Health by way of the U.S. Centers for Disease Control and Prevention and the U.S. Department of Health and Human Services through a cooperative agreement for emergency response issued to the state of Missouri.

## BIAS TRAINING GRANT FOR FAMILY RESIDENCY AT FERGUSON

The Health Resources and Services Administration (HRSA) has awarded Affinia Healthcare a \$500,000 Teaching Health Center Planning and Development Program grant. The funding will support Affinia Healthcare's implementation of a Family Medicine residency program in partnership with A.T. Still University, Christian Hospital and DePaul Hospital. The planning and implementation will have a focus on diversity and equity in training future primary care physicians for service at Affinia Healthcare and in the community health center environment. Through this opportunity, Affinia Healthcare will seek certification by the Accreditation Council for Graduate Medical Education, and lead the residency program which will start during the 2025-2026 academic year.

## METROMARKET BUS/FRESH FOOD

Community wellness is important for individual wellness, so Affinia Healthcare continues to partner with organizations like St. Louis Area Food Bank, Operation Food Search and the St. Louis Area Diaper bank to distribute free diapers, food and essential items at our health centers, public housing residences, and other community locations to help address the impact of the negative social determinants of health. Many of these efforts were started during the COVID-19 pandemic and continued in 2023.



## BLACK MEN'S MENTAL HEALTH

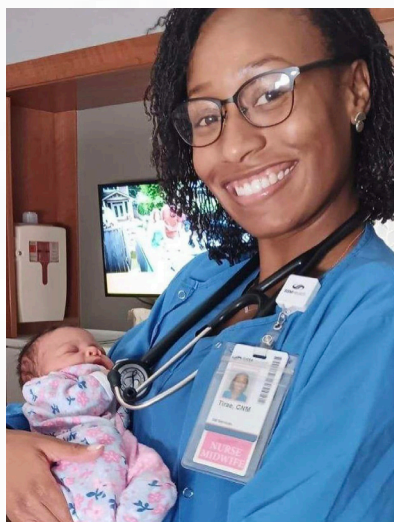
A Conversation: Black Men's Mental Health was launched to help further Affinia Healthcare's mission of providing mental health services to the community. Once a month, men from a variety of backgrounds gather for a meal and conversation, led by a licensed counselor or therapist. Affinia Healthcare conducted a community health needs assessment and one of the areas of concern was the health of Black men. Affinia Healthcare provides behavioral health services, but leaders realized there needed to be a focus on the mental health of Black men. This initiative continued throughout 2023.

## CITY HOPE

Needs don't go away because someone is without housing. To help expand services for the Unhoused community, Affinia Healthcare has entered into a partnership with City Hope St. Louis to provide healthcare services for unhoused individuals and families. Through this agreement Affinia Healthcare will provide medical, dental, optical and medical case management to individuals and families affiliated with City Hope St. Louis. In addition to the medical services, Affinia Healthcare will also provide mental health services, referrals to City Hope St. Louis for shelter and related services, as well as assistance with transportation from the shelter to medical appointments.

## MEDICAID REDETERMINATION

At the end of 2022, Affinia Healthcare began planning to help prepare the community for the Medicaid 'unwinding' process. State measures put in place that waived the annual requirement for Medicaid recipients to reenroll for benefits, were being reinstated with the end of the emergency pandemic order. Our Health Outreach team developed strategies and attended work events, community activities and canvassed neighborhoods to ensure patients were informed and supported to avoid losing health insurance coverage.



## MIDWIFERY ARRIVES

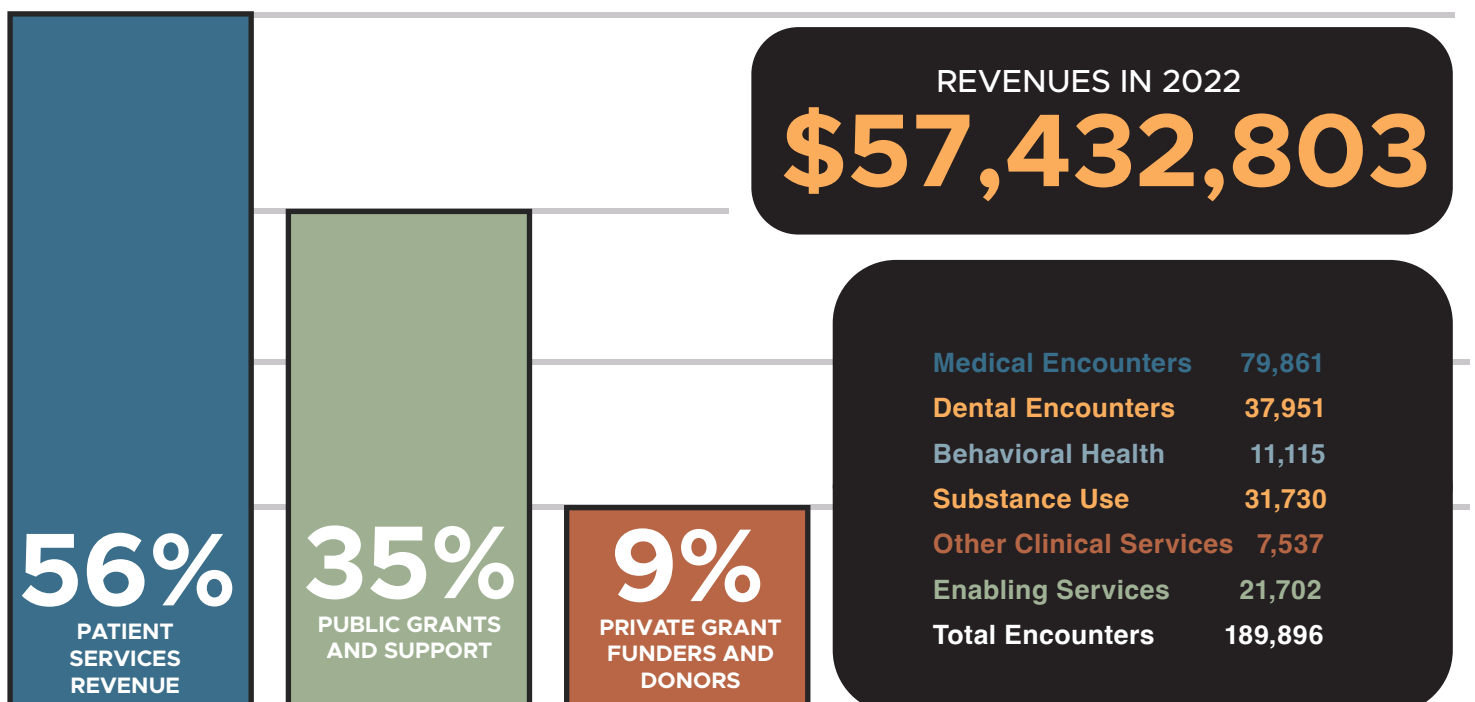
Affinia Healthcare's decision to expand its presence in North St. Louis County is the result of a community health assessment that identified areas where unmet primary health care needs are prevalent. One of the critical needs in the North County area is access to prenatal and women's healthcare. There is one hospital in the North County area that delivers babies and a dwindling number of physicians and providers who offer obstetric/gynecologic care. To help meet this need, Affinia Healthcare is offering midwifery services at the new Ferguson location with plans to expand services to its other health centers. Two Certified Nurse-Midwives (who are also Nurse Practitioners) joined the Ferguson staff in the fall. As Certified Nurse Midwives/Nurse Practitioners, Tirae Abernathy (pictured at left) and Hali Ledet can provide care for the entire family.

# PATIENT DATA, FINANCIALS, ENCOUNTERS

While adjusting to this new normal and working to keep COVID-19 numbers down, Affinia Healthcare maintained a healthy financial position in 2023. In 2023, the number of patients served increased by nearly 8 percent and encounters increased by 11 percent over 2022.

One of the charges for the Affinia Healthcare Board of Directors and senior leadership is to be cautious stewards over our organization's financial resources. In 2023, we continued to strategize how to best utilize the significant resources provided to help Affinia Healthcare continue its response to COVID-19, moving the emphasis of the work to vaccination and prevention. In addition, Affinia Healthcare completed the construction of the new health center in Ferguson as well as started renovation projects on the Lemp and Biddle health centers.

In 2023, Affinia Healthcare reported net revenues of \$57,432,803 with a decrease in net assets of \$337,215. This excluded capital grant funding of \$4,571,054 which was reported as Net Assets with donor restrictions due to the Lemp and Biddle projects not being complete at year end. Patient service revenue, reimbursements from Medicaid, Medicare and commercial insurance, and patient co-pays increased from 50 percent in 2022, to 56 percent of total revenues in 2023. Grant revenue decreased to 27 percent. Another 17 percent was received from private grant funders and donors. More than 83 percent of our revenues support direct services to the community through our medical, dental, mental and behavioral health, pharmacy and WIC (Women, Infants, and Children) nutritional services.



## AFFINIA HEALTHCARE LEADERSHIP TEAM

Tested and true, our senior leadership team has displayed strength and vision, and continues to work for the best interest of our community.



*The Affinia Healthcare Senior Leadership Team (from left): Takisha Lovelace, VP/Chief Operating Officer; Leslie O'Connor, VP/Chief Financial Officer; Yvonne Buhlinger, VP, Development and Community Relations, Executive Vice President, Affinia Healthcare Foundation; Dr. Melissa Tepe, VP/Chief Medical Officer; Dr. Kendra Holmes, President & CEO; Steven Harmon, VP, Human Resources, Equity, Inclusion and Compliance. Sonia Deal, Vice President, Community Health and Engagement, is not pictured.*

# OUR STAFF

## The People Who Make It Happen

The staff of Affinia Healthcare has been truly remarkable transitioning from the COVID pandemic. Their dedication has deeply impacted countless lives in the St. Louis region, and the story of what they've done has reached every corner of our state and beyond.



# FOUNDATION

## Affinia Healthcare Foundation wraps up another successful year

The Affinia Healthcare Foundation endeavors to secure the resources needed to address unmet healthcare needs in our community, supporting the strategic initiatives of Affinia Healthcare.

The Affinia Healthcare Foundation appealed to the community for their support during special drives such as Give STL Day in May, a 24-hour online event powered by the St. Louis Community Foundation; the national Giving Tuesday initiative in November; three blood drives in partnership with LifeWise STL and the American Red Cross of St. Louis; periodic in-kind drives for food, toys, clothing and personal care items, and general appeals for financial support. Our second annual Shop for Our Cause appeal was launched again in the fall. This fundraising event simultaneously supports small women-owned and minority-owned businesses in the St. Louis metro area, which donate 10 percent of proceeds from sales during the event. A Winter Wonderland for Children's Health event was held in December at the newly opened Affinia Healthcare location in Ferguson. The event was co-sponsored by Edward Jones. Participation was free for the community featuring health screenings and other resources. Free toys and pictures with Santa were available, bringing cheer to the children who attended.

Our premier fundraising event, the Starburst Gala, was held in September at the beautiful Stifel Theatre in St. Louis. The theme of our 2023 Starburst Gala, Advancing Equity, highlighted the health disparities among Black, Brown, LGBTQIA+ individuals and other vulnerable populations in our region and the need for financial support to close the gaps. Master of Ceremonies Mr. Rene Knott of KSDK-TV/Ch. 5 news — and great supporter of our mission — guided our guests through the many exciting features of our gala, including keynote speakers, video presentations, and opportunities to donate in support of our mission. The community leaders listed below were recognized with the Advancing Equity Award for their demonstrated excellence in their respective fields and a stellar level of commitment to equity for our community.

### IMMIGRANT AND REFUGEE HEALTH

Arrey Obenson, President and CEO, International Institute of St. Louis; Antonio Maldonado, Chair of the Hispanic Leaders Group of Greater St. Louis; Kristina Le, President, St. Louis Vietnamese Community

### DENTAL HEALTH FOR VETERANS

Dr. Herbert Silva, Professor, A.T. Still University Missouri School of Dentistry and Oral Health/St. Louis Dental Center, and Founder of Veterans Smiles

### BEHAVIORAL HEALTH, SUBSTANCE USE DISORDERS AND VIOLENCE PREVENTION

Wesley Bell, St. Louis County Prosecuting Attorney

### MATERNAL AND INFANT HEALTH

Infant Health: Dr. Yolette Brown, Pediatrician and former Chief Medical Officer at Affinia Healthcare  
Maternal Health: Kendra Copanas, Executive Director, Generate Health

### UNHOUSED SERVICES

Opal Jones, President and CEO, Doorways

### LGBTQIA+ COMMUNITY OUTREACH AND SUPPORT

Right Reverend Bishop Deon Johnson, Episcopal Diocese of Missouri

We are inspired by our board, volunteers, and donors for their caring support of our mission!

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**CAPE SOKOL**  
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# 2023 STARBURST GALA - *ADVANCING EQUITY*

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MISSOURI PRIMARY CARE ASSOCIATION  
GERSHMAN COMMERCIAL REAL ESTATE  
ST. LOUIS REGIONAL HEALTH COMMISSION

# LOCATIONS

1717 Biddle Street, St. Louis, MO 63106

2220 Lemp Avenue, St. Louis, MO 63104

4414 North Florissant Avenue, St. Louis, MO 63107

6763 Page Avenue, St. Louis, MO 63133

3930 South Broadway, St. Louis, MO 63118

3396 Pershall Road, Ferguson, MO 63135

St. Louis Dental Center, 1500 Park Avenue, St. Louis, MO 63104

Program Office, 2524 Hadley Street, St. Louis, MO 63106

# PARTNER SITES

## **Affinia Healthcare at Normandy High School (North Hall)**

6701 St. Charles Rock Rd, St. Louis, MO 63133

## **Affinia Healthcare at Flance Early Learning Center**

1908 O'Fallon Street, St. Louis, MO 63106

## **Affinia Healthcare at BJC Behavioral Health**

1430 Olive Street, Suite 500, St. Louis, MO 63103

## **Affinia Healthcare at Confluence Aspire Academy**

5421 Thekla Avenue, St. Louis, MO 63120

## **Affinia Healthcare at Salvation Army-Midtown Service and Treatment Center**

2900 Washington Avenue, St. Louis, MO 63106

## **Affinia Healthcare at Lift for Life Academy**

1704 S. Broadway, St. Louis, MO 63104





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HEALTHCARE™

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